



GREEN MOUNTAIN CLUB

ANNUAL REPORT MAY 1, 2013 – APRIL 30, 2014



My first day as executive director for the Green Mountain Club was a few days after the close of our 2014 fiscal year. One of my first meetings was with President Jean Haigh to find out how the year had gone.

I asked Jean what had made 2014 a good year. She said:

- “We protected miles of Long Trail through strategic acquisitions of land and easements in Bolton and Johnson.”
- “We broke ground on the Winooski River Footbridge, a project one hundred years in the making and a central component of the Winooski Valley Long Trail relocation.”
- “Volunteers continued to be the heart and soul of the club, spending hundreds of hours working on trails and shelters and on committees.”
- “And of course as president I am pleased we ended with a modest surplus. And thanks to additional bequests and the increased value of our investments, our endowment continued to grow.”

She explained how it had been a time of change for the club. With the executive director and the business manager positions in transition, and the rising costs of trail management and reduced funding from state and federal resources, the Club definitely had its challenges.

Without hesitation volunteers stepped in to contribute extra time, and staff went above and beyond the ordinary, working long hours, taking on added responsibility, and showing their unwavering commitment to the mission and viability of the Green Mountain Club.

As we enter a new year, the club’s trail system and structures are in great shape, volunteerism and membership are strong, and the staff and leadership are working together to keep the club efficient and moving forward.

Thank you for making 2014 such a great year. I look forward to reporting on success in 2015!

Sincerely,

Mike DeBonis, Executive Director

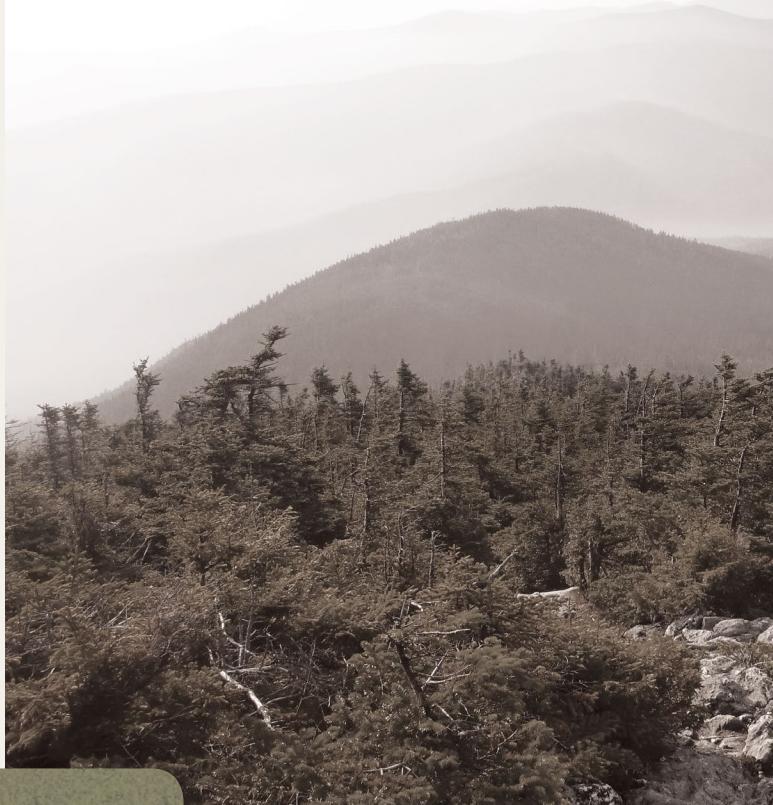
You are the Heart and Soul of the GMC

For more than 100 years volunteers and members like you have been the foundation of the Green Mountain Club. As in years past, we were overwhelmed with your generosity and support of the Long Trail System, the Northeast Kingdom trails, and the Vermont Appalachian Trail in fiscal year 2014.

This year we had:

- 10,060 members! By section the tallies were: At Large, 6,195; Bennington, 139; Brattleboro, 145; Bread Loaf, 244; Burlington, 1,063; Connecticut, 203; Killington, 298; Laraway, 67; Manchester, 168; Montpelier, 557; Northeast Kingdom, 197; Northern Frontier, 73; Ottauquechee, 340; Sterling, 113; Worcester, 258.
- Dedicated and talented volunteers who gave over 20,000 hours to keep the Long Trail System thriving. They served on committees, participated in phone-a-thons, worked up and down the trail, and kept our office running smoothly on Thursday Volunteer Days.

We are grateful to have such strong commitment from our volunteers and members. Our work would be impossible without you. This annual report truly is the report of your success.



Caring for Our Trails and Mountains

Our field staff and Volunteer Long Trail Patrol worked more than 24,500 hours caring for Vermont's trails and mountains in FY14! Because of your support they were able to improve the Long Trail System and Vermont Appalachian Trail and educate hikers about fragile alpine ecosystems and Leave No Trace principles.

Here are some highlights from the field:

- GMC's Long Trail Patrol repaired damage from Tropical Storm Irene. The Bucklin Trail and a section of the Long Trail/Appalachian Trail in Shrewsbury are now reopened!
- Long Trail Patrol members scouted and flagged the best route for the Long Trail relocation up Stimson Mountain in Bolton.
- Our backcountry caretakers stationed at heavily used fragile areas along the Long Trail System guided and educated more than 41,500 visitors on Mount Mansfield and 21,300 visitors on Camel's Hump, helping to protect rare alpine plant communities. They also maintained 144 miles of trail, protected backcountry water supplies by composting human waste, and provided Leave No Trace information to approximately 8,800 hikers.
- Our Winooski River Footbridge crew and ECI Construction did some heavy lifting to prepare for next season's bridge building. They poured massive concrete tower anchors: the anchor on the Bolton side of the river required 134 cubic yards of concrete (eleven truck loads!). In early spring they raised two forty-foot prefabricated steel towers, and later they hung the main cables.
- Our Volunteer Long Trail Patrol worked eight weeks improving the Long Trail/Appalachian Trail with rock stairs, stepping stones, wood puncheon, crushed rock fill, waterbars, crossdrains, drainage ditching and a new bridge.



Caring for Our Land

As stewards of 36,000 conserved acres of land we continuously work to enhance and safeguard the Long Trail and Appalachian Trail for future generations.

We have these conservation highlights to report:

- ▶ Tony Deigh, a longtime friend of GMC, has donated additional land in Bolton. As beneficiaries of this parcel south of Buchanan Shelter, we now can widen the trail corridor and provide a better buffer from development.
- ▶ Say goodbye to the West Settlement Road walk in Johnson! Thanks to the A. Johnson Company of Bristol and the village of Johnson we acquired two legal right-of-ways. This will enable GMC to relocate the Long Trail from West Settlement Road into the woods north of Bear Hollow Shelter.
- ▶ Thanks to a strong partnership with the Appalachian Trail Conservancy, two open areas along the Vermont Appalachian Trail between Killington and Norwich have been reclaimed by removing woody invasive species and mowing overgrown fields.
- ▶ Our trail crews worked to clear vegetation, paint blazes, hang boundary signs and record the condition of boundary monuments and witness trees along the Appalachian Trail. The Green Mountain National Forest, Appalachian Trail Conservancy and GMC manage the 10,000 acres acquired by the National Park Service for the Appalachian Trail in Vermont.

Sharing Our Mission

Our headquarters and fifty-acre campus in Waterbury Center is a hub of activity year round, as our staff and volunteers convey to the public the importance of the club's work to permanently protect our trails.

While visiting Club Headquarters you will find:

- ▶ **Friendly Faces:** Visitor center staff provided regional information and hiking advice to 4,500 visitors in fiscal year 2014. They directed hikers to The Short Trail, a wooded half-mile self-guided educational path behind headquarters; handled reservations for our two rental cabins on Wheeler Pond in Barton; and registered guests for outdoor skill education workshops.
- ▶ **Experienced Educators:** Our education staff conducted outdoor workshops, including one on ultralight hiking and a live broadcast end-to-end panel. They used our spacious campus to teach school children from all over Vermont about the Long Trail System and other trails we maintain.
- ▶ **Social Celebrations:** Our membership and volunteer staff, with support from our Vermont Housing Conservation Board AmeriCorps-funded group outreach coordinator, hosted the Winter Trails Festival, the Mud Season Egg Hunt and the Volunteer Appreciation Picnic.
- ▶ **Great Reading:** Our publications staff and committee produce seventeen GMC hiking books and trail maps. In fiscal year 2014 they added the *Winter Hiking Guide to Vermont* to the club's library, and printed new editions of both the *Long Trail End to Ender's Guide* and the *Mt. Mansfield and Worcester Range Hiking Trail Map*.
- ▶ **Club News:** Our communications staff produced the *Long Trail News*, the club's quarterly print magazine, and mailed it to approximately 8,000 households; sent the eBlaze, our electronic newsletter, monthly to more than 8,000 addresses; and shared club activities and information daily with 10,000 followers using online social media platforms.
- ▶ **A Roof over Our Heads:** Our facilities staff maintained the energy efficient post-and-beam structure that houses our staff offices, Visitor Center and gift store, and rental meeting hall. They also maintained the separate building housing our field staff.





Fiscal Year 2014

GMC Officers

Jean Haigh, *President*
 John Page, *Vice President*
 Dick Andrews, *Treasurer*
 Tom Candon, *Secretary*

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 Dave Hardy, *Director of Trail Programs*
 Jocelyn Hebert, *Long Trail News Editor and Communications Assistant*
 Maisie Howard, *Director of Development and Interim Executive Director*
 Matt Krebs, *Publications Coordinator and Stewardship Assistant*
 Nika Meyers, *Group Outreach Specialist*²
 Thorin Markison, *Group Outreach Specialist*¹
 Joe Sikowitz, *Member and Volunteer Coordinator*
 Angela Stabach, *Director of Finance*²
 Kathryn Wrigley, *Field Assistant*²

¹ Started in FY 2014

² Departed in FY 2014

Publication Credits:

Editor: Jocelyn Hebert
 Copy editor: Dick Andrews
 Design: Brian P. Graphics Arts
 Photo credits: Chris Diegel, Jocelyn Hebert, Pennie Rand, Joe Sikowitz, Carrie Johnson, and Nika Meyers

Thanks to Our Donors

We are privileged to have the financial support of so many generous and thoughtful contributors committed to protecting our celebrated trails and mountains.

In fiscal year 2014 we had:

- 69 Ridgeline Society members who generously gave \$1,000 or more
- 51 Long Trail Legacy Society members who pledged to make a planned gift to the GMC, either by including us in their estate plans or by naming us as a beneficiary of a charitable gift annuity or life insurance policy
- Over 20 donors who supported GMC on a monthly basis
- 5,416 individual donors who recognized the value of their hiking experience with a financial contribution

The Green Mountain Club gratefully acknowledges those who gave to the GMC between May 1, 2013 and April 30, 2014 helping us fulfill our mission of making the mountains play a larger part in the life of people.

For a complete list of donors, please visit our website, www.greenmountainclub.org.

"You folks do good work, and we appreciate it. As a past caretaker [Glen Ellen Lodge 1976],

I hope to remain a donor for many more years to come."

— RUSSELL SCHRADER,
 GMC MONTHLY DONOR



FY 2014 Financial Report

The Green Mountain Club finished the fiscal year ended April 30, 2014, with an operational surplus for the sixth year in a row.

Total net assets increased by 9 percent to \$10.7 million. The value of our endowment increased from \$4.08 million to \$4.5 million, a gain of 11 percent, as a result of investment gains plus contributions.

Total assets consist of land and easements, \$2.76 million (25 percent); endowment funds, \$4.53 million (40 percent); headquarters, field housing, Lamoille River bridge, and Winooski River bridge construction in progress, \$3.07 million (27 percent); with pledges receivable, cash, accounts receivable, prepaid expenses and inventory accounting for the remainder (8 percent). Total assets were \$11.28 million, offset by liabilities of \$587,663.

The operational surplus was \$503,626. Operational income, which includes funds released from accounts restricted to particular purposes such as the Winooski River Footbridge as well as distributions from the endowment, increased by 2.3 percent, while operational expenses decreased by 14.2 percent. In fiscal

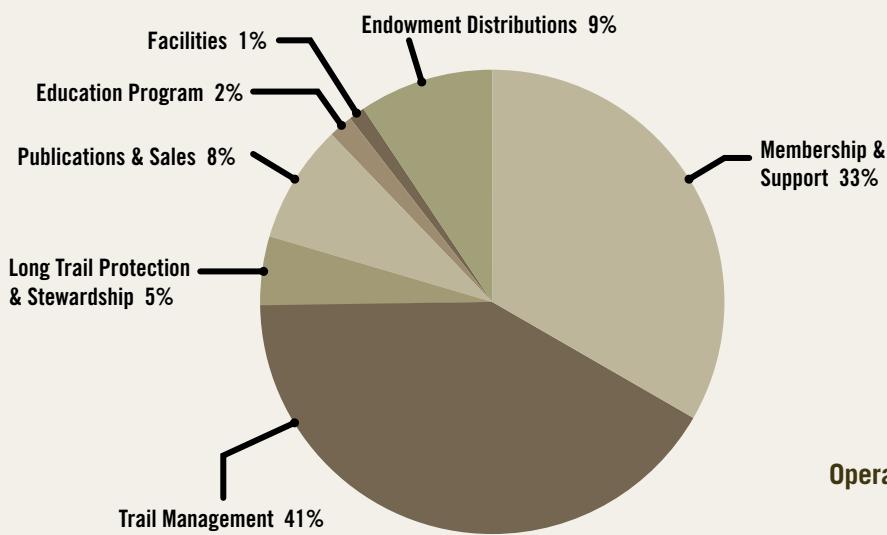
year 2014, 75 percent of the club's operating expenditures were in direct support of the Long Trail System, Northeast Kingdom Trails, education and member services. Fundraising, facilities and administration accounted for the rest. Additionally, the club spent close to \$1 million in fiscal year 2014 on construction and land acquisition related to the Winooski Valley Long Trail relocation.

In conclusion, the club finished fiscal year 2014 on a sound financial footing, with a recovery in investment markets helping our endowment. Future years will likely present greater challenges. We continue to face a trend of diminishing government support for trail construction and maintenance on state and federal lands, which makes donor contributions and member participation all the more important.

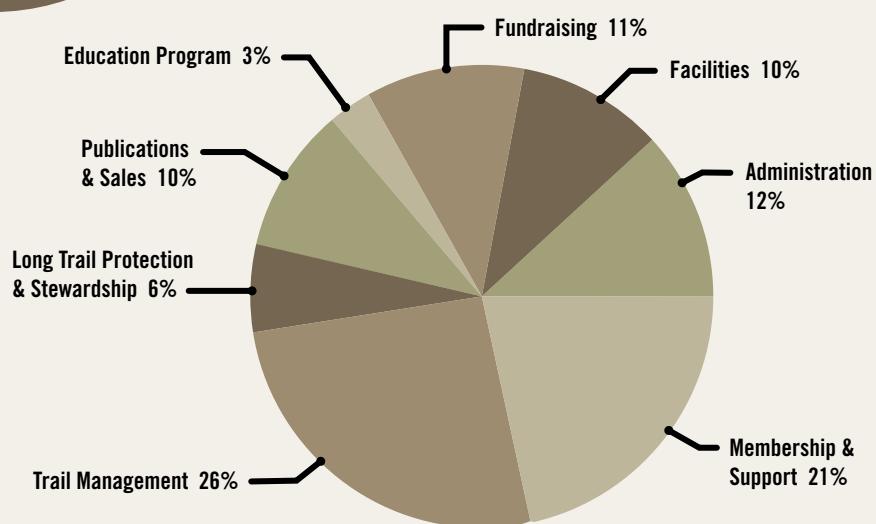
Thank you to the many members and other supporters who have contributed to the Green Mountain Club and its mission! We count on this continued support for annual revenue and to build the endowment which will, over time, contribute even more to our financial stability than it does today.

— Stephen Klein, Treasurer

Operating Revenues & Support



Operating Expenses



Many Thanks to Our Donors

The Green Mountain Club gratefully acknowledges those who contributed between May 1, 2013 and April 30, 2014 in support of our general operations and/or the Winooski Crossing Project.

* Individuals who have contributed to GMC for ten or more consecutive fiscal years.

+ Individuals who have joined the Long Trail Legacy Society by making a planned gift to GMC.

Ridgeline Society

Members of the Ridgeline Society generously contributed \$1,000 or more to our general operating fund in fiscal year 2014 to support the Green Mountain Club and Vermont's Long Trail.

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 Ralph & Jenni Blumenthal
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 John F. Buddington & Kathryn Gohl
 Sean Campbell
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 Doug Fish & Gabrielle Fredman
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 Patrick Foundation

Stone Villa Wine Cellars, Inc.
 Sunflower Natural Foods
 The Red Clover Inn & Restaurant
 Thread Rolling, Inc.
 Town of Peru
 TwoKnobbyTires.com
 Vermont Community Foundation at the direction of Erik R. Leo
 Women of UVM Hiking Group
 Woodchuck Hard Cider
 Worcester Section

\$250 - \$499

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 Lake Champlain Chocolates
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 Mountain Meadows Lodge
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 Rose Computer Technology Services Inc
 Smugglers' Notch Resort
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